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### 1. Introduction

The Capital Adequacy and Risk Management Report ('Pillar 3 disclosure') of Citco Bank Nederland N.V. (legal entity identifier 549300SGF4BS54YG8M65) and its subsidiary ('CBN Group' or 'the Bank') contains information that enables an assessment of the risk profile and Capital Adequacy of the CBN Group for the reference period of financial year 2021 (with disclosure reference date being December 31, 2021). All quantitative information is provided in EUR, millions (unless explicitly stated otherwise). This publication fulfils the requirements of the Basel framework, as stipulated in EU and Dutch law following the Capital Requirements Regulation ('CRR I/II')¹. This report contains information about Governance, Risk Measurement, Capital Adequacy and Remuneration in accordance with the requirements in Part Eight of CRR (Disclosure). This report is updated annually and published in conjunction with the CBN Group Annual Report.

CRR is based on three pillars:

- The first pillar, or Pillar 1, defines the regulatory minimum capital requirements by providing rules and regulations for measurement of Credit Risk, Market Risk, Credit Valuation Adjustment Risk ('CVA') and Operational Risk. The CBN Group calculates its minimum capital requirements for Credit (incl. Counterparty Credit Risk), Market and CVA risks based on the Standardised Approach. For Operational Risk the CBN Group uses the Basic Indicator Approach;
- The second pillar, or Pillar 2, reflects the risk profile and management of the CBN Group. In the Internal Capital Adequacy Assessment Process ('ICAAP'), the CBN Group reviews its own funds together with its risk profile (evaluating its Capital Adequacy). The Internal Liquidity Adequacy Assessment Process ('ILAAP') focuses on the management of liquidity within the CBN Group. Part of these reviews consist of stressing the CBN Group's business model using severe, yet plausible stress scenarios. These firm-wide stress tests consider all material risks and business activities of the CBN Group and cover a wide scope of scenarios. The results are discussed by senior management and the outcome is approved by the Management Board and Supervisory Board. The ICAAP and ILAAP are also discussed with De Nederlandsche Bank N.V. ('DNB') during the Supervisory Review and Evaluation Process ('SREP'); and
- The third pillar, or Pillar 3, aims to promote greater market discipline by enhancing transparency of information disclosure. It means that information on risks, Risk Management practices and Capital Adequacy is made publicly available.

This Pillar 3 disclosure 2021 has been established and approved by the Management Board and Supervisory Board of the CBN Group. This document together with the CBN Group Annual Report 2021 is the full annual disclosure of the CBN Group.

### 1.1. Intended audience

This document is intended for all relevant stakeholders including, but not limited to:

- Our clients;
- Our employees;
- Our shareholders; and
- Relevant regulatory authorities.

<sup>1</sup> Capital Requirements Regulation (EU 575/2013, as amended by Regulation 2019/876), Capital Requirements Directive ('CRD') (Directive 2013/36/EU, as amended by Directive 2019/878). CRD is legally enforced by Dutch law by the Financial Supervision Act ('Wft', Wet Financial Toezicht, as amended)

# 1.2. Responsibility for Pillar 3 disclosure production

Table 1 provides an overview of the stakeholders that are responsible for the Pillar 3 disclosure production:

#### **TABLE 1. STAKEHOLDERS DISCLOSURE**

STAKEHOLDER	RESPONSIBILITY
Supervisory Board	Final approver
Management Board	Approver
Capital Management	Editor and contributor
Risk Management	Contributor
Financial Control	Contributor
Human Resources	Contributor
Corporate Secretary	Contributor
Compliance	Reviewer

# 1.3. Non-material, proprietary or confidential information

The CBN Group is guided by the regulatory requirements around the disclosure process. The CBN Group is classified as "Other, non-listed institution" under CRR II. The CBN Group targets disclosure of all the required information. Article 432 of CRR provides the waivers that can be applied for information that is deemed non-material, proprietary or confidential.

CBN Group omits the following information from this Pillar 3 disclosure, as being non-material (impacting neither any economic decision nor the risk profile of the CBN Group):

• Non-performing and forborne exposures. The CBN Group does not have non-performing or forborne exposures, including securitization positions (reported as zero in all relevant regulatory reports, including FINREP). As so, disclosure templates for Credit quality of forborne exposures, Credit quality of non-performing exposures by past due days, performing and non-performing exposures and relevant provisions and collateral obtained by taking possessions and executions processes would be reported as empty.

During 2021, the CBN Group has made neither guaranteed variable remuneration awards to identified staff, nor severance payments (payed or awarded) to staff whose professional activities have a material impact on its risk profile. In addition, the CBN Group did not have identified staff that are high earners (Remuneration of EUR 1 mm or more per year) during 2021.

# 1.4. Impact of COVID-19

The COVID-19 pandemic had a continued impact throughout 2021. However, for the CBN Group it has not caused any material/significant increased risk exposures to the CBN Group's correspondent banks and credit portfolio. The CBN Group only deals with the top-tier counterparties, in developed countries, predominately North America and Northern Europe. The CBN Group has no emerging markets exposure. The CBN Group also maintains superior liquidity ratios, enabling it to react to adverse changes in credit risk quickly. The long-term exposures are predominately to assets that are deemed level one high-quality liquid assets under the Capital Requirements Regulation. The CBN Group also has a relatively small loan book.

The CBN Group's operations continued to remain largely unaffected by the global COVID-19 pandemic crisis due to proficient business continuity management. All staff have been working from home successfully since March 16, 2020, though during the second half of 2021, the CBN Group began a phased and cautious return to the office for staff on a voluntary basis. Throughout 2021, like 2020, we have maintained business-as usual operations, meeting all Service Level Agreement obligations towards our clients. All support services remained available to the CBN Group at all times during the global COVID-19 pandemic.

The CBN Group has a history of maintaining a very strong capital and liquidity position and the Management Board has been vigilant in ensuring this remains the case as the fallout of the pandemic is seen in the financial markets. The Management Board has noticed in the market an increased demand for our services from our clients as they look to reduce their counterparty exposure to other market participants in these uncertain times. The CBN Group continues to assess the operating environment on an on-going basis and remains confident that the Bank is well placed in terms of business model sustainability.

# 1.5. Events after the reporting date

#### Covid-19 and Return to the Office

During the preparation of this 2021 Pillar 3 Disclosure, COVID-19 continues to remain a dominating factor in our lives across the globe. On a positive note, vaccination and testing programs have demonstrated results, aiding in progress to return to some normality. The CBN Group, like all institutions, is contemplating a return to "normal life", and is making preparations for a "return to working in the office", albeit in a hybrid working environment. The CBN Group continuously is monitoring and communicating changes in health authorities' advisories, implementing governmental instructions, sustaining an open dialogue with staff (aiding in issue identification and staff expectations) and the monitoring of business operations and if any disruption.

#### MREL

As was raised in 2021, starting from January 1, 2022, the Bank is subject to Own funds and eligible liabilities ('MREL'), on Solo basis. MREL is expressed as:

- Percentage of the total risk exposure amount (which is equivalent to Capital Adequacy Ratio measure, and set at 14.00% for CBN); and
- Percentage of the total exposure measure (which is equivalent to Leverage Ratio measure, and set at 3.00% for CBN).

#### Russian invasion of Ukraine

Since the invasion of Ukraine by Russia in late February 2022, volatility and uncertainty has been a feature of the global economy and financial markets.

As of 23 February 2022, the European Council began imposing economic and individual sanctions in response to Russia's military aggression against Ukraine. The CBN Group continues to monitor and operationalize sanctions lists as they become available. Given the client base and business model there is no direct exposure for the CBN Group, nevertheless management continues to monitor the situation closely.

### 1.6. Medium to be used

The CBN Group publishes the Pillar 3 disclosure on the following website:

https://citco.com/footer/regulatory-disclosures/

# 1.7. Signatories

The CBN Group Pillar 3 disclosure is approved by CBN Management Board on the 13 April 2022.

# 2. Corporate structure

The Citco Group of Companies ('Citco Group') is a global group of independent financial service providers serving Collective Investment Schemes<sup>2</sup>, institutional banks, listed companies and high net worth individuals. Citco companies service these clients around the world by offering fund administration, banking, custody and order processing, financial products and governance services.

The CBN Group is established and incorporated in Amsterdam. The CBN Group is a wholly-owned subsidiary of Citco Bank Holding N.V., Curaçao, which is ultimately a wholly-owned subsidiary of Citco III Limited, Cayman Islands (the ultimate parent company), see Figure 1.

The CBN Group consists of the following branches and subsidiary:

- Citco Bank Nederland N.V., Amsterdam, the Netherlands
  - Branch Office, Dublin, Republic of Ireland;
  - Branch Office, Luxembourg, Luxembourg; and
- Citco Bank Canada, Toronto, Canada.

Figure 1. CBN Group and parent structure:



<sup>2</sup> A Collective Investment Scheme, which is sometimes referred to as a 'pooled investment', is a fund that several investors contribute to. A fund manager will invest the pooled money in one or more types of asset, such as stocks, bonds or property. There are many types of collective investment scheme available to investors (https://www.fca.org.uk/consumers/unregulated-collective-investment-schemes)

# 3. Governance arrangements

The CBN Group is a fully licensed credit institution pursuant to Article 3 of the Credit Systems Supervision Act and therefore under the supervision of the DNB. The Supervisory Board is responsible for the overall oversight of the CBN Group. It accomplishes this by supervising, monitoring and advising the Management Board on a broad range of topics intrinsic to the overall functions of the institution, including strategy, operational performance, risk management and compliance with laws and regulations.

As of December 31, 2021, the CBN Group's Management Board was comprised of four Managing Directors, and was represented by the Chair of the Management Board. As of the end of 2021, the number of Managing Directors in the Management Board is not expected to change. The Management Board is responsible for defining the business strategy, setting policies and overseeing the overall operational activities of the Bank and ensures the business and strategic objectives are correctly executed. The composition of the Management Board is based on the Management Board general profile. A general profile of the preferred scope and composition of the Management Board is defined taking into account the nature of the business, its size, complexity, its activities, its risk profile and likely future developments. It ensures that the combined knowledge, skills and ongoing professional conduct form a complementary, diverse and collegial board that fit for the Bank's situation. The Supervisory Board assesses the suitability of potential candidate member(s) of the Management Board, in line with the profile, prior to making a non-binding, duly motivated nomination to the General Meeting. The appointment of candidate members of the Management Board are subject to receiving a positive decision on their fitness and/or propriety from the supervisory authority.

In accordance with the internal diversity policy, the CBN Group aims for a composition of both the Management and Supervisory Board that is diverse in terms of factors such as educational and professional background, gender, age, and geographical provenance, as well as knowledge, skills and competencies. All Management Board members participate in lifelong learning programs, with the aim of maintaining the expertise of the Management Board members at the required standard and improving their expertise where necessary. The areas covered under the learning program include finance, tax, legal, capital management, cyber security, data privacy, regulatory and financial reporting, corporate governance and risk management. Detailed information on the Management Board members is provided in Table 2.

TABLE 2. CBN GROUP MANAGEMENT BOARD COMPOSITION, December 31, 2021

NAME	POSITION	AREA OF RESPONSIBILITY	OTHER DIRECTORSHIPS
Mr. Kieran Dolan	Managing Director , Chairman of the Management Board and Chief Executive Officer	All aspects concerning General Management, Corporate Governance, Regulator Relationship, Internal Audit, Human Resources, Commercial Activities, Tax, Legal & Branch Network	None
Mr. Paul Symonds	Managing Director and Chief Investment Officer	All aspects concerning Core Banking Services, Capital Management, Information Technology, Project Management Office and Outsourcing	None
Mr. Arno Boelaars	Managing Director and Chief Operating Officer	All aspects concerning KYC/AML Operations, Data Management, Operational Control Management, Depositary and Custody Services and subsidiary oversight	One
Ms. Caryn de Walden	Managing Director and Chief Risk & Compliance Officer	All aspects concerning Risk Management, Compliance, Regulatory, and Finance Functions	None

The CBN Group has set up seven separate risk committees. Table 3 provides a list and a description of the committees.

TABLE 3. CBN GROUP MANAGEMENT BOARD RISK COMMITTEES, December 31, 2021

COMMITTEE NAME	ROLE OF THE COMMITTEE	MINIMUM FREQUENCY
Management Board Risk Committee ('MBRC')	Oversight of both financial and non-financial risks across the CBN Group in line with the Enterprise Risk Management framework	Quarterly
Asset and Liability Committee ('ALCO')	Monitoring and controlling Market and Liquidity Risks, as well as capital adequacy within the boundaries set by MBRC	Quarterly
Credit Committee ('CC')	Monitoring and controlling Credit Risk within the boundaries set by MBRC	Quarterly
Operational Risk Committee ('ORC')	Managing Operational Risks within the boundaries set by MBRC	Quarterly
Client Acceptance and Review Committee ('CARC')	Taking decisions on the formal day-to-day acceptance, review and exit of clients who are classified as either high or unacceptable risk pursuant to the CBN Group's Financial Economic Crime Risk Appetite Statement ('FEC RAS'), in accordance with Articles 3 and 5 of the Dutch Act on the Prevention of Money Laundering and Financing of Terrorism (Wet ter voorkoming van witwassen en terrorisme financiering, Wwft)	Weekly
Outsourcing Committee	Monitoring compliance with the Outsourcing policy and procedures including the effectiveness of key controls, assessing outsourcing related risks including operational and concentration risk, associated with each of the CBN's outsourcing arrangements and review and approval of any future outsourcing arrangements	Quarterly
Monitoring Committee Remuneration Policy ('MCRP')	Flags, monitors and manages the risks around the proper execution of the Remuneration Policy and continued compliance with all relevant legislation from the standpoint of HR.	Bi-annually

# 4. Risk governance at the CBN Group

As a financial services provider, the CBN Group is continuously managing its risks. In order to do this whilst remaining compliant with regulatory requirements the CBN Group has established an Enterprise Risk Management ('ERM') framework. The critical elements of this ERM framework are the effective identification, measurement and mitigation of the CBN Group's key risks and the allocation of capital required to support these.

# 4.1. Risk Strategy

The Risk Management Strategy of the CBN Group is to support the business in achieving its strategic targets, whilst remaining within the conservative Risk Appetite set by the Management Board and ratified by the Supervisory Board.

The CBN Group implemented the 'Three Lines of Defence' model as a benchmark for managing the Risk Strategy. The CBN Group applies the model to demonstrate how the different business and control functions interact with each other and to define roles that enforce stronger corporate governance. These roles are illustrated in Figure 2.

Figure 2. CBN Group Three Lines of Defence



### 4.2. First line of defence

In this model, the 'first line of defence' is the responsibility of business management, the 'risk takers' in the CBN Group. This involves day-to-day risk management in accordance with agreed risk policies, appetite and controls, at the operational level. As the first line of defence, operational managers own and manage risks, supported by Operational Control Management. Business management naturally serves as the first line of defence because controls are designed into systems and processes under their guidance of operational management. Consequently, they are responsible for implementing corrective actions to address and mitigate process and control deficiencies.

### 4.3. Second line of defence

The second line of defence concerns those responsible for risk oversight and risk guidance in the CBN Group, e.g. Risk Management, Compliance and Financial Control, and are under the oversight of the CBN Chief Risk & Compliance Officer. Second line is responsible for setting policies, ensuring compliance with requirements, the monitoring of the effectiveness of controls and the execution of the ERM framework by the first line. The CBN Group's second line of defence reports to the Management Board (incl. Risk Committee) and Supervisory Board (incl. Risk and Compliance Committee) on activities included in the Risk Management framework.

The Risk Management function is responsible for developing and maintaining the strategic approach of the ERM framework to ensure that appropriate risk identification, assessment and mitigation activities are executed by the business. This is achieved through a comprehensive framework of risk policies, monitoring and assessment, and reporting.

The Compliance function translates the laws into compliance obligations and assists the business divisions to identify its Compliance Risks (incl. Integrity Risk) and activities to mitigate those risks in line with the CBN Group's Risk Appetite. The Compliance function also monitors the business and local management's control of Compliance Risks.

The Financial Control function enables the control framework around statutory and regulatory reporting of the CBN Group.

Risk Management, Compliance and Financial Control are Citco Group functions, with reporting lines to the CBN Group Management Board and Citco Group.

### 4.4. Third line of defence

The third line of defence concerns the internal audit function. Citco Group Internal Audit acts as the 'third line of defence' and provides independent, objective assurance over the control environment and delivers consulting services designed to add value and improve the operations, processes, systems and control environment. It assists the CBN Group in accomplishing its objectives by bringing a systematic, disciplined approach to evaluating and reporting on the effectiveness of risk management, controls, and governance processes. The scope of the work of the Internal Audit function includes all processes, systems, businesses and functions of the CBN Group.

Internal Audit reports to the Supervisory Board Audit Committee and provides regular reports to the Management Board of the CBN Group. The Internal Audit function works closely with the external independent auditors to plan audit coverage of the CBN Group.

# 4.5. Risk Appetite

The ERM framework of the CBN Group identifies five main risk categories at the top of a comprehensive risk taxonomy, which enables consistent risk identification and reporting:

- Strategic Risk;
- Credit Risk;
- Market Risk;
- Liquidity Risk; and
- Operational Risk.

All risks that the CBN Group is exposed to roll up to one of these five main categories in the risk taxonomy. Reputational Risk is not assessed as a separate risk category, but is assessed as part of the each of the other five categories. Environmental, Social and Governance ('ESG') and Climate risks also considered, but under a separate category of Other Risks, as they may be affected by multiple risk categories above.

In each risk category (or sub-category) a Risk Appetite is quantified based on probability and impact to give a Risk Assessment Grade ('RAG') on the following scale:

- Minor;
- Low;
- Medium; or
- High.

In addition to this grading, risk objectives have been defined using a proportion of capital assigned to Risk Appetite (with the exception of Liquidity Risk). Capital allocated to the Risk Appetite is defined as capital that the CBN Group is willing to put at risk to achieve its strategic objectives during the year and is taken from capital held over and above regulatory minimum requirements. The CBN Group's Overall Risk Appetite is set to 'Minor'. The first and foremost priority of the CBN Group is the protection of depositors' money, a priority that is higher than the return on capital or return on assets.

#### 4.5.1. Strategic Risk

Strategic Risk is defined as the risk to prospective earnings and capital arising from changes in the business environment and from adverse business decisions, improper implementation of decisions or lack of responsiveness to changes in the business environment.

The CBN Group operates in a niche market and is therefore subject to a 'Medium' level of Strategic Risk. The objective in relation to Strategic Risk is to remain flexible to changes in the environment of the CBN Group so that both growth and changes to the market situation can be adapted to in a swift manner.

Key Strategic Risks identified by the CBN Group are:

• Compliance with key capital ratios (see Chapter 5);

- Client (Tax) Integrity Risk and Financial Economic Crime Risk;
- Data Governance and quality Risk; and
- Political Risk.

Recent years have shown how financial and macroeconomic conditions can be significantly affected by different politically driven scenarios (e.g. Brexit or USA-China trade war). In addition, the tax landscape in the Netherlands continues to evolve, which brings additional challenges to banks. As such, the CBN Group continues to treat Political Risk as a key Strategic Risk in 2021.

The CBN Group is susceptible through the services they offer to be used for illegal or illegitimate purposes. The risks are relating to Know your Customers rules, Money Laundering, Financing of Terrorism, or other illegitimate goals like tax evasion, which may be achieved by using CBN's products and services through placement (not possible as the CBN Group does not accept physical cash), layering or integrating of illegal gains into the financial system. To mitigate these risks the CBN Group applies a rigorous framework to identify, assess, mitigate or avoid risks in this area, and subsequently potential clients may be on-boarded, or existing clients may be off-boarded. The CBN Group permanently engages with its clients and performs a continuous monitoring of its clients and their transactions.

The CBN Group has set a 'Minor' appetite for Integrity Risks. The key statement in the Financial Economic Crime Risk Appetite Statement ('FEC RAS') is:

'CBN wishes to service only those clients whose purpose and nature are legitimate in a convincing way. Convincing way means that prospective clients need to submit information and documentation in such a way that CBN is convinced that the client poses no FEC risk to CBN.

CBN conducts all its business in accordance with principles of integrity, high ethical and professional standards. CBN recognizes that clients have a right to consider tax ramifications when they structure their business and their investments. However, CBN does not facilitate tax evasion nor aggressive tax planning.'

Exposure to Strategic Risk is governed by a Strategic Risk Management Policy.

During the recent escalation of the COVID-19 pandemic crisis, each of the CBN Group's locations activated Business Continuity Plans, which included remote working for all staff. This change in the working environment prompted additional risk management focus on elevated risks, which most notably have been external fraud and operational risks associated with staff working from home and the health and wellbeing of staff. The Bank continued to closely monitor the situation regarding the degree of uncertainty and risk on financial performance in 2022 from COVID-19.

#### 4.5.2. Credit Risk

Credit Risk is defined as the current or prospective risk arising from a counterparty's failure to meet the terms of any contract with the CBN Group or its failure to perform as agreed.

The CBN Group's key investments are:

- Bonds and commercial papers. Investments are mostly done in central governments' bonds (or bonds, guaranteed by central governments);
- Overnight deposits. The placements are done mostly with bank counterparties with an Investment Grade credit rating<sup>3</sup> or with the DNB;
- Investments in collective investment undertakings. The CBN Group invests in pre-approved government money market funds;
- Securitisation. The CBN Group does not securitise its own assets, but has exposure to securitisations by purchasing
  variable funding notes issued by Amathea Funding PLC ('Amathea'). Amathea is a traditional securitisation vehicle,
  which provides funding to fund of hedge funds, collateralised by hedge fund shares, with limits to maximum Loan-toValue and minimum diversification to minimise risk. The notes held by the CBN Group are not held for trading purposes;
  and
- Direct lending. The CBN Group has limited exposure to direct lending counterparties. Direct lending is only performed for highly collateralized exposures.

<sup>3</sup> Credit Rating not lower than A-1 (Short-term, S&P equivalent)

The following Credit Risk subcategories have been identified by the CBN Group based on its key investments:

- Counterparty Default: the risk that a financial counterparty defaults and cannot pay back the funds that the CBN Group placed or invested with it. This includes Counterparty Credit Risk arising from derivatives;
- Client Default: the risk that a client who is in receipt of a loan or is required to post collateral for foreign exchange ('FX') trades is unable to provide sufficient collateral or to repay the loan when due; and
- Concentration: the risk that the CBN Group has an aggregate exposure to an asset held as collateral or to a counterparty used for investment, cash placement or FX, that has the potential to produce losses large enough (relative to the Bank's capital, total assets, or overall risk level) to threaten the CBN Group's health or ability to maintain its core operations.

The objective for managing Credit Risk is to minimize exposure to Counterparty Credit Risk by maintaining a strict internal limit system, monitoring concentrations and credit deterioration. Credit Ratings, Credit Default Swap spreads and expert judgement are used to set maximum exposure and tenor limits by counterparty and are updated daily. The CBN Group applies default definition that is in line with CRR, Art. 178, as supplemented by Guidelines on the application of the definition of default<sup>4</sup> and Regulation on the materiality threshold for credit obligations past due<sup>5</sup>. The CBN Group, as well as its subsidiary, are self-funded, hence there is little intra-group reliance. The CBN Group exposure to Citco Group is limited by large exposure framework. Exposures are governed by the Credit Risk Management Policy and associated daily monitoring systems, to ensure the conservative credit Risk Appetite is maintained. The Management Board has determined that the Risk Appetite for Credit Risk can be classified as 'Minor', which covers increased Risk Appetite for Direct Lending and expected credit losses, correspondingly. The requirements for the expected credit losses are implemented by the CBN Group in full. The CBN Group does not apply the transitional arrangements for IFRS9, as specified in Article 473a of the CRR.

#### 4.5.3. Market Risk (including Interest Rate Risk in the Banking Book)

Market Risk is defined as the CBN Group's current or prospective risk to earnings and capital arising from adverse movements in market variables mainly interest rates and foreign exchange rates. This risk can arise from dealing and position taking in securities, currencies, or derivatives. The CBN Group functional currency is USD.

The following Market Risks have been identified:

- Foreign exchange risk. FX risk arises from Client FX dealing and FX mismatch between assets and liabilities. Client FX dealing are FX deals done with the CBN Group's clients who wish to hedge their FX exposure. A covering trade matching the clients trade with the CBN Group must be placed with an FX market maker to ensure there is no residual Market Risk for the CBN Group. The FX mismatch between assets and liabilities arises from the fact that the majority of the CBN Group's funding base is in US\$ but investment opportunities may be in another currency; and
- Interest Rate Risk in the Banking Book ('IRRBB'). Interest rate risk arises from the existence of mismatches in interest rate exposures or sensitivities between assets and liabilities on the CBN Group's balance sheet. The CBN Group funding consists of both non-interest bearing accounts and accounts that do not receive interest when interest rates are below a certain threshold. In recent years, most accounts have been non-interest bearing due to the low interest rates, with some only receiving interest in the last year. Using these liabilities to fund interest-bearing assets, the CBN Group earnings may partially reflect any variation in interest rates from one reporting period to the next. In this situation a drop in the level of interest rates will reduce earnings unless a hedge is in place or rate reductions can be passed onto liabilities.

The objective with respect to Market Risk is to minimise any exposure. Therefore the Management Board has determined that the overall Risk Appetite towards Market Risk as 'Low'. As the CBN Group does not make any investments with intent to trade, no trading book has been established. The Interest Rate Risk Appetite is set as risk-accepting volatility in earnings as long as the business model is sustainable.

Strict limits described in the Market Risk Management Policy are in place and daily monitoring and reporting on those limits to the Management Board and ALCO are key to the ongoing objective to minimize Market Risk.

Unauthorized use of this report is prohibited.

<sup>4</sup> EBA/GL/2016/07

<sup>5</sup> Regulation 2018/171

#### 4.5.4. Liquidity Risk

Liquidity Risk is the inability to meet payment obligations when they fall due and to replace funds when they are withdrawn. This risk is covered in full detail in the Bank's ILAAP document, updated annually.

The Management Board has a 'Minor' appetite for Liquidity Risk and wants to maintain the ability to repay clients on demand at all times.

The CBN Group's Liquidity Risk Management Strategy is to hold sufficient resources of high quality liquid assets and other potential sources of liquidity that it can comply with all regulatory liquidity requirements, and ensure survival of internal liquidity stress scenarios. The objective of Liquidity Risk Management Strategy is to maintain a very liquid balance sheet by applying appropriate maturity transformation limits and following an investment strategy aligned to the liquidity of the liabilities. Active monitoring of key regulatory and internal limits and ratios is in place. Management of Liquidity Risk ensures the CBN Group remains fully flexible in the event of sudden changes in the liabilities side of the balance sheet. The liquidity risk management systems put in place are adequate with regard to the institution's profile and strategy.

The Bank maintains a contingency funding plan as a series of actions it could perform to increase available liquidity. Given the business model with large balances held overnight, there is less need for this, but actions including ceasing maturity transformation could realise large increases in overnight liquidity in a short timeframe. The actions are identified alongside its Recovery Plan process and are considered in the ILAAP.

The Bank performs liquidity stress testing to analyse the impact on the balance sheet of a variety of stresses and ensure that liquidity levels are in line with its risk appetite. These consider horizons from overnight to one year and a mix of sensitivities and scenarios, which include idiosyncratic, market-wide and combined drivers.

#### 4.5.5. Operational Risk

Operational Risk is defined as the risk of loss resulting from people, inadequate or failed internal processes and systems or from external events.

Operational Risk is inherent in a transactional organization like the CBN Group. The Management Board manages the Bank's operational activities to minimise Operational Risk. The Risk Appetite for Operational Risk is 'Minor'. The core Operational Risk drives for the CBN Group are data quality and business control.

To manage this risk an Operational Risk Management framework, as described in the Operational Risk Management Policy, is in place. Its execution, by the first line of defence, is monitored by second line of defence staff in order to actively control the level of Operational Risk and potential losses within the CBN Group. The objective for management of Operational Risk is to minimize both the financial and reputational impacts of operational activities.

#### 4.5.6. Other Risks

Since 2019, the CBN Group has in place a working group on ESG risk. The objective of the working group is to incorporate ESG considerations into the CBN Group's strategy and Enterprise Risk Management Framework. The working group in 2021 has investigated industry developments and is aligning with a Citco Group project on ESG. ESG risk is a developing area, but due to the niche business model and conservative risk appetite, the 2021 ICAAP process assessed this area as immaterial (similar to 2020), but to continue monitoring.

Climate Risk – as defined by the Task Force for Climate-related Financial Disclosures ('TCFD') – is another developing area, which is being monitored closely by the Bank. The CBN Group does not lend directly on assets, which may bear Climate Risk, but lending and counterparty placements may have indirect exposures. The analysis performed suggested the existing credit and liquidity risk controls combined to an immaterial residual risk for the CBN Group.

The CBN Group is identifying means to quantify its exposure to Climate Risk, but given its niche business model it remains challenging. One lens is looking at exposures to industries, which are typically higher generators of carbon emissions, however the Bank's main business model is as a provider of liquidity to the interbank market rather than direct to companies or retail, the exposures do not directly lead to those sectors and remain within the financial services industry. To determine an idea of the areas of risks, the ECB's report has been leveraged as below.

Scope 1 and 2 emissions
Scope 3 emissions

Mining
Electricity and gas
Agriculture
Manufacturing
Water supply and waste
Transport
Accommodation and food
Real estate
Construction
Arts and entertainment
Wholesale and retail

Figure 3. Average emission intensities (t/CO2 per EUR)

Scientific and technical

ICT

The ECB's report focuses on sectors outside Financial Services, but the CBN Group's investment portfolio is deployed predominantly to Sovereigns and Financial Services. The CBN Group's investments will typically be booked as Hold to Collect ('HTC') if longer-term or Hold to Collect and Sell ('HTCS') if less than a year – for purposes of Climate Risk, these are typically in the Short Term and shown across tables 4 and 5 below.

2,000

4,000

3,000

5,000

6,000

TABLE 4. Longer Term View - HTC Assets, December 31, 2021

1,000

US\$ mm	Short Term	Medium Term		Long Term	
	0-1 years	1-5 years	5-10 years	10-25 years	25+ years
Mining	-	-	-	-	-
Electricity and gas	-	-	-	-	-
Agriculture	-	-	-	-	-
Manufacturing	-	-	-	-	-
Water supply and waste	-	-	-	-	-
Transport	-	-	-	-	-
Accommodation and food	-	-	-	-	-
Real estate	-	-	-	-	-
Construction	-	-	-	-	-
Arts and entertainment	-	-	-	-	-
Scientific and technical	-	-	-	-	-
Other	-	-	-	-	-
ICT	-	-	-	-	-
Financial Services	436	-	-	-	-
Sovereigns, State Agencies and Supranationals	-	170	-	-	-
Total	436	170	-	-	-

TABLE 5. Short Term View – HTCS Assets, December 31, 2021

US\$ mm	Short Term	Medium Term	Long Term		
	0-1 years	1-5 years	5-10 years	10-25 years	25+ years
Mining	-	-	-	-	-
Electricity and gas	-	-	-	-	-
Agriculture	-	-	-	-	-
Manufacturing	-	-	-	-	-
Water supply and waste	-	-	-	-	-
Transport	-	-	-	-	-
Accommodation and food	-	-	-	-	-
Real estate	-	-	-	-	-
Construction	-	-	-	-	-
Arts and entertainment	-	-	-	-	-
Scientific and technical	-	-	-	-	-
Other	-	-	-	-	-
ICT	-	-	-	-	-
Financial Services	1,043	-	-	-	-
Sovereigns, State Agencies and Supranationals	1,269	-	-	-	-
Total	2,312	-	-	-	-

# 4.6. Monitoring and reporting

Risk monitoring is carried out on a daily basis by both first and second line of defence, to ensure compliance with regulatory requirements and the Risk Appetite of the CBN Group. Key regulatory metrics on capital and liquidity are reported daily by the Capital Management team (for more detailed information, please refer to Chapter 5). Key internal metrics on Credit Risk, Market Risk and Liquidity Risk are reported daily on the Risk Management website, accessible by all staff of the CBN Group. The Compliance function monitors Compliance Risks (e.g. Integrity Risk) and reports on a quarterly basis to the Management Board Risk Committee.

On a quarterly basis, an ERM Dashboard is reported to the Management Board Risk Committee, which contains (but is not limited to) information on key risk indicators for each risk category, key capital ratios, risk outlook, strategic objectives, interest rate drivers, and financial performance.

# 4.7. Management Board declaration on Risk Management

The Management Board periodically reviews Risk Management arrangements within the CBN Group. The Management Board is not aware of anything, which affects their ability to make the following declaration:

Risk Management and related systems in the CBN Group are adequate with regard to the CBN Group's profile and strategy.

# 5. Capital Adequacy

# 5.1. Capital ratios

The CBN Group maintains own funds to cover minimum capital requirements and in order to have capital to be able to achieve the goals set in the business planning. The composition of the CBN Group capital corresponds to the CRR requirements for own funds.

The CBN Group's own funds consists only of Common Equity Tier 1 capital ('CET1').

For the CBN Group the consolidated CET1 capital is composed of the following items:

- Paid-in capital;
- Share premium;
- Retained earnings;
- Accumulated other comprehensive income;
- Adjustments to CET1 due to:
  - Prudential filters;
  - Other intangible assets; and
  - Deferred tax assets that rely on future profitability and do not arise from temporary differences net of associated tax liabilities.

Annex I contains the overview of the components of the CBN Group's capital and Annex II contains information on the reconciliation between balance sheet items used to calculate own funds and regulatory own funds.

Key ratios are used for the purposes of measurement and control of Capital Adequacy, leverage levels and liquidity of the CBN Group's balance sheet (Table 6). In determining key ratios for Capital Adequacy, leverage and liquidity the CBN Group uses the definitions as set by CRR.

The key ratios are:

- CET1 ratio. The CET1 ratio measures the availability of capital against assets held, taking into account the level of risk of those assets. The formula used CET1 capital divided by the Total Risk Exposure Amount ('TREA');
- Liquidity Coverage Ratio ('LCR'). LCR is a stress test designed to ensure that a financial institution has enough High Quality Liquid Assets ('HQLA') to withstand short term liquidity stress;
- Net Stable Funding Ratio ('NSFR'). NSFR indicates if an institution holds sufficient stable funding to meet its funding needs during a one-year period under both normal and stressed conditions; and
- Leverage Ratio. The Leverage Ratio measures the size of CBN's Group capital versus the assets it holds. The higher the Leverage Ratio, the more capital the CBN Group uses versus its assets. The Leverage Ratio is calculated as the ratio of Tier 1 capital (for the CBN Group equivalent to CET1) versus the Total Exposure Measure ('TEM').

Definitions used in the key ratios are:

- TREA: the sum of the total of risk weighted exposure amounts for Credit Risk, Operational Risk, Market Risk and CVA;
- HQLA: assets that are deemed most liquid in stressed situations, mostly cash, short term government/ central bank debt, or government/ central bank guaranteed debt; and
- TEM: the sum of the exposure of all assets (including derivatives) and off-balance sheet items, post credit conversion factor, not deducted when determining the capital measure.

The CBN Group measures its CET1 ratio, LCR, NSFR and Leverage Ratio on a daily basis for both solo and consolidated levels. Measurement is performed against regulatory and internal set of limits. The CBN Group is managing board limits above regulatory limits. Board limits are set at levels that allow for business growth and maintain flexibility to manage the CBN Groups' balance sheet. Daily monitoring helps to prevent the ratios falling below the minimum regulatory and board limits and includes monitoring of the underlying risk drivers, such as projected deposit levels. Based on the monitoring of

the ratios actions will be required in case of any potential breach of the board limits and thresholds set by the CBN Group. Management of excessive leverage risk is done via balance sheet size management.

**TABLE 6. CBN GROUP RATIOS, DECEMBER 31, 2021** 

CONSOLIDATED CBN GROUP	REGULATORY LIMIT	BOARD LIMIT	CBN GROUP PER DECEMBER 31, 2021
Common Equity Tier One 1 Ratio	0.1632	0.1732	0.2817
Leverage Ratio	0.0300	0.0310	0.0343
Liquidity Coverage Ratio	1.0000	1.2500	1.8465
Net Stable Funding Ratio	1.0000	1.2500	3.6632

The quantitative information on all key ratios and metrics is provided in Annex III. NSFR is higher versus December 31, 2020, due to CRR II changes. New Standardized approach applies lower required stable factors towards short-term maturities and low risk counterparties. All other ratios remain comparable versus December 31, 2020.

The CBN Group's ALCO reviews the capital structure on a periodic basis. As a part of this review, the ALCO considers the structure of capital and the risks associated with each business line. Based on the recommendations of the ALCO, the CBN Group manages its overall capital structure.

It is Citco Bank Nederland N.V. policy to inform the DNB<sup>6</sup> prior to be able to pay out dividends to its shareholder, after it has received approval from the Supervisory Board. During 2021 (similarly with prior years) CBN maintained healthy capital levels and did not utilize any buffers, including P2G, meaning that CBN remained fully compliant with CRD, Art. 141.

Update to CRR and Bank Recovery and Resolution Directive<sup>7</sup> ('BRRD II') has introduced new requirements for own funds and eligible liabilities, for the purpose of harmonisation of Total Loss-absorbing Capacity ('TLAC') standard and Minimum requirements for own funds and eligible liabilities ('MREL'). The two requirements are complementary elements of a common framework. TLAC and MREL pursue the same objective of ensuring that institutions have sufficient loss absorption capacity, and to ensure this objective, it is essential that the instruments held for meeting that requirements have a high loss absorption capacity (e.g. subordinated liabilities, or liabilities that rank pari passu). While TLAC is applicable only to Globally Systematically important Institutions ('G-SII') (and as such is not applicable to the CBN Group), MREL is applicable to all institutions. As of January 1, 2022, the CBN Group is subject to MREL requirements, equivalent to CAR and LR regulatory requirement on solo level, excluding buffer requirements. The CBN Group does not hold eligible liabilities.

The CBN Group's return on assets for 2021 amounted to 6 basis points (versus 13 basis points in 2020).

# 5.2. Capital requirements (Pillar 1)

The minimum capital requirements under Pillar 1 are calculated for Credit, Market, Operational Risks and CVA based on the chosen approaches by the CBN Group.

For Credit Risk the Standardised Approach is used: for each asset, the relevant risk weight is determined by using the exposure type and external rating. Credit Risk includes Pillar 1 capital allocations for Counterparty Credit Risk ('CCR') (for derivative exposures). Assets are weighted according to broad categories of notional risk, being assigned a risk weight in accordance with the amount of capital deemed to be necessary to support them. Off-balance sheet Credit Risk-related positions are taken into account by applying different categories of conversion factors, designed to convert these items into balance sheet equivalents. The resulting equivalent amounts are then weighted for risk using the same percentages as for on-balance sheet assets. For Credit risk exposure for FX contracts Standardized approach is used (prior to CRR II implementation, the CBN Group used Mark to Market method).

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<sup>6</sup> The CBN Group policy does not allow dividend to be paid that will lead a breach of the (fully loaded) regulatory minimum requirements.

<sup>7</sup> Directive (EU) 2019/879 of the European Parliament and of the Council of 20 May 2019 amending Directive 2014/59/EU as regards the loss-absorbing and recapitalisation capacity of credit institutions and investment firms and Directive 98/26/EC

Table 7 provides an overview of the asset classes against which the CBN Group holds risk weighted assets, and applicable risk weighted assets.

**TABLE 7. CREDIT RISK WEIGHTED ASSETS** 

CREDIT RISK WEIGHTED ASSETS (EUR mm)			
Label	December 31, 2021		
Central governments	0		
Regional governments or local authorities	29		
Public sector entities	-		
Institutions	398		
Corporates	311		
Retail	0		
Collective investments undertakings	-		
Equity	0		
Securitisation	134		
Other Items	1		
Standardised approach (SA)	873		

Corporates exposures have increased versus December 31, 2020 mainly due to changes in the treatment of UK Banks under CRR (after Brexit, banks established in UK are treated for the Credit Risk capital allocation purposes as exposures to Corporates).

The CBN Group's securitisation positions through investment in notes issued by Amathea range over three classes of seniority. The CBN Group holds a small amount of the Junior notes, in addition to Mezzanine notes and Senior notes. The risk weights of the Senior and Mezzanine tranches in Amathea are based on Moody's ratings. From the accounting perspective, Senior and Mezzanine tranches are classified at amortised cost in the books of the CBN Group, which equals the actual drawn balance (no fair value adjustments). The Bank applies adjusted approach for risk weighted assets calculation of securitisation exposures, in line with Regulation 2017/24018. The Bank applies SEC-ERBA approach for Senior and Mezzanine tranche and SEC-SA approach for Junior tranche. Securitization position has increased in comparison to December 31, 2020 due to increased underlying commitments.

Amathea securitization does not fall under definition of simple and transparent securitization. Amathea does not perform re-securitization or synthetic securitization. The CBN Group does not securitize its own assets (as such, there is no risk transfer). Amathea is the CBN Group related entity, issuing securitization positions. The CBN Group obtains a Guarantee from its parent company for part of the securitization portfolio.

The CBN Group does not actively invest in equities. The only equity exposures it has are investments in its subsidiary and SWIFT. The CBN Group does not fund itself through securities financing transactions or securitisations and as such encumbered assets of the CBN Group consist only of collateral posted for the OTC derivative deals (with a total amount of 3% of its total assets as of December 31, 2021).

The Market Risk capital requirements cover the risk of FX open positions.

For Operational Risk the Basic Indicator Approach is used. The CBN Group needs to take into account 15% of gross revenues as capital requirement for Operational Risk. Operational Risk capital charge has in December 31, 2021 versus previous disclosure period due to lower interest income in 2021.

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<sup>8</sup> Regulation (EU) 2017/2401 of the European Parliament and of the Council of 12 December 2017 amending Regulation (EU) No 575/2013 on prudential requirements for credit institutions and investment firms. Referred as Regulation 2017/2401

The CVA is an adjustment to the mid-market valuation of the portfolio of transactions with a counterparty, and Standardised method is applied.

As at December 31, 2021, the Pillar 1 capital requirement amount for the CBN Group is EUR 83 mm.

Annex IV provides an overview of Total Risk Exposure Amounts as well as Pillar 1 own funds requirements.

# 5.3. Internal capital assessment (Pillar 2)

The following table details the CBN Group's additional capital required to cover Pillar 2 risks:

#### **TABLE 8. PILLAR 2 CAPITAL REQUIREMENTS**

PILLAR 2 CAPITAL REQUIRED (EUR mm)		
Label	December 31, 2021	
Strategic Risk - Integrity	13.4	
Strategic Risk - Data Governance	4.4	
Strategic Risk - Business Model	10.0	
Market Risk - IRRBB	21.1	
Credit Risk - Concentration Risk	3.2	
Total Pillar 2	52.1	

The level of the Pillar 2 capital requirements is based on the outcomes of the CBN Group's latest supervisory review and evaluation process that took place in 2020. DNB has exempted the CBN Group from the SREP 2021 process. SREP decision 2020 remains the latest regulatory decision at 31 December 2021. Under SREP 2020 process, Pillar 2 charges for Governance of Subsidiaries and Operational Risk — Depositary were removed, and new strategic risk sub-category, Data Governance, was identified. Governance of Subsidiaries was removed from Pillar 2 following improvements to governance arrangements in the subsidiary. Operational Risk — Depositary was removed following three successful years of operation, and the risks of this business are now properly captured via Pillar 1 allocation. The following paragraphs detail the Pillar 2 Capital requirements for each of the relevant identified risks.

#### 5.3.1. Strategic Risk - Integrity

The capital allocation for Integrity Risk is based on the potential level of administrative fines imposed under Wft and potential harm to business model. The CBN Group reserves a capital charge for Integrity Risks under Pillar 2 in total amount of EUR 13.4 mm, which is added to its Strategic Risk capital charge.

#### 5.3.2. Strategic Risk – Data Governance

Data Governance was identified as a new sub category of Strategic Risk. With the new core banking system in place, the new strategic challenge is seen being data related. For Data Governance risk, the CBN Management Board has reserved a capital charge of EUR 4.4mm, based on the assessment of its Data Governance Risk, and the start of the Data Governance function in the Bank.

#### 5.3.3. Strategic Risk – Business Model

Strategic Risk could potentially have a major impact on the business model, as the CBN Group has a business model that is largely focused on servicing Collective Investment Scheme clients. The underlying methodology has evolved for capital allocation. The business model risk analysis is based on running the most severe stress scenario (top down approach) and subtracting required capital levels under stress to individual risk categories. In total, Pillar 2 capital charge of EUR 10.0 mm is allocated for Strategic Risk.

#### 5.3.4. Interest Rate Risk in the Banking Book ('IRRBB')

The CBN Group has performed a variety of analyses on duration gaps, interest rate mismatches and any reliance on interest rate increases. Analysis includes regulatory prescribed +/- 200bps interest rate shock scenarios on its Economic Value of Equity, Earning at Risk and internal analysis on reliance on growth in interest rates. In total, Pillar 2 capital charge of EUR 21.1 mm is allocated for IRRBB.

#### 5.3.5. Concentration Risk

The CBN Group places its funds entrusted mainly in interbank overnight and short-term sovereign and state-agency bonds, which leads to the Single Name Concentration Risk. Exposures are limited to top tier counterparties and restricted to 25% of CET1 Capital or EUR 150 million by the Large Exposure Rule. The CBN Group reserves EUR 3.2 mm in Pillar 2 capital charge for the single name Credit Concentration Risk.

# 5.4. Total capital requirements

The total capital requirements for the CBN Group are the sum of Pillar 1, Pillar 2 capital requirements and Combined buffer requirements ('CBR') CBR for the Bank consists of Capital Conservation Buffer ('CCoB') and Countercyclical Capital Buffer ('CCyB'). The CCoB is fixed and set to 0.0250. CCyB is calculated by CBN quarterly, depending on the country of origination of the risk exposure amounts. December 31, 2021 capital composition, including buffer requirements, is provided in Annex III.

# 6. Remuneration Policy

The Remuneration Policy of the CBN Group is in line with its strategy and Risk Appetite, objectives and core values, complying with the rules and legislation in force, such as chapter 1.7 of the Act on Financial Supervision ('AFS'), the Dutch Banking Code and the Guidelines on Sound Remuneration Policies, as amended from time to time. The CBN Group consists of Citco Bank Nederland NV including its branches and subsidiary. Insofar as required, the Remuneration Policy is applicable to the CBN Group.

The CBN Group Remuneration Policy was reviewed in July 2021. Approved changes by the CBN Group Remuneration Committee and the Supervisory Board concern that the Policy is made compliant with CRD V, including the introduction of a phantom share plan.

The CBN Group Remuneration Policy reflects the sustained and long-term interests for the CBN Group and its stakeholders. By being gender neutral, it ensures equal career opportunities and equal pay for the same job and jobs of equal value. Additionally, the Policy ensures that:

- The CBN Group is able to attract, develop and retain high-performing and motivated employees in a competitive, international market, by offering a competitive remuneration package;
- The CBN Group's strategy is supported;
- Staff members act within the risk appetite of the CBN Group by making any variable remuneration restrained and risk neutral;
- Staff members feel encouraged to create sustainable results; and
- Appropriate steps are taken to identify, prevent and/ or manage (potential) conflicts of interest.

The CBN Group does not have a divisional split of remuneration by business areas as seen in universal banks (Investment banking, Retail banking, Asset management, Corporate function, etc.), because of the CBN Group's niche business model.

The CBN Group strives to reward the Management Board at the median level (or above if needed) of the local, geographical relevant Financial Services Market. For all other employees the CBN Group strives to reward at the market level, or above if needed, of the local Financial Services Market.

Article 450 of CRR and article 1:120 AFS requires annual publication of selected aggregate quantitative remuneration data. Please refer to Annexes V and VI for more information.

The CBN Group does not benefit from a derogation, as laid down in Article 94(3) of CRD V.

### 6.1. Identified Staff

Identified Staff are employees whose work has a material impact on the risk profiles of the CBN Group. Identified Staff include the CBN Group's Management Board, its senior management, staff working in control functions and other individuals who may have a material impact on the CBN Group's risk profile. An overview of the number of Identified Staff is given in the Annual Report (section 4.5).

### 6.2. Governance

The Supervisory Board has ultimate oversight and responsibility for the Remuneration Policy of the CBN Group and has appointed a Remuneration Committee to assist in this regard. The Remuneration Committee meets as and when it deems necessary, but at a minimum twice per year, in order to fulfil its duties regarding the Remuneration Governance Framework.

The Supervisory Board approves the general principles underpinning the overall remuneration, as defined in the CBN Group Remuneration Policy for Identified and non-Identified staff, and oversees its implementation. Its duties include the approval of CBN remuneration and the individual remuneration of Identified Staff against identified staff targets. The Supervisory Board has the right to adjust the Variable Remuneration downward (to 0%).

The CBN Group's Management Board sets the Remuneration Policy and is responsible for its implementation. CBN Management Board establishes the maximum budget for the Variable Remuneration that must be approved by the Supervisory Board, upon advice from the Remuneration Committee on an annual basis.

A Monitoring Committee Remuneration Policy ('MCRP'), with HR, Risk Management and Compliance as its members, provides advice to the Management Board with regards to the design, review and adjustment, and implementation of the Remuneration Policy. The MCRP consults with the Management Board and provides input on identified staff regarding Malus and Clawback, as due, for use by the Remuneration Committee. The MCRP convenes at least twice a year to flag, monitor and manage the risks around the proper execution of the Remuneration Policy and continued compliance with all relevant legislation from the standpoint of HR.

The CBN Group Annual Report contains the detail on the Remuneration Committee meetings in 2021, including the name and composition of this body (Supervisory Board's Report). For the year 2021, the CBN Group sought services of external legal counsel to affirm adherence to remuneration regulations, specifically with regards to CRD V.

# 6.3. Performance-based remuneration policy for Identified Staff: key elements

#### 6.3.1. Variable remuneration: principles

The performance-based remuneration motivates and rewards dedicated employees who contribute significantly to the realization of the CBN Group's strategic and business targets and long-term interests in their respective functions. The performance-based remuneration is a discretionary management tool and is based on a combination of the assessment of the employee and the overall result of the CBN Group. This remuneration varies according to the type of position held and is never a 'right' as it is not embedded in employment agreements.

The performance-based remuneration is awarded in a manner, which promotes sound Risk Management and does not induce excessive risk-taking and respects the Risk Appetite of the CBN Group.

Identified Staff in control functions mainly enjoy fixed remuneration like all other the CBN Group employees. If they receive variable remuneration, this will be linked to at least 50% non–financial targets and are largely (for at least 70%) specific to the staff position as a control function and separately from the business units they control.

Maximum ratios between fixed and variable remuneration have been set for Identified Staff employees including the Management Board at 50% for Risk Takers and 20% for Control Functions. The variable component shall not exceed 20% of the fixed component of the total remuneration for employees in the Netherlands. Only in exceptional cases, deviations from the maximum percentage of 20% are allowed, but subject to additional approval.

#### **TABLE 9. IDENTIFIED STAFF**

CBN GROUP IDENTIFIED STAFF (%)				
Label	Risk Takers	Control Function		
Maximum Variable Remuneration	50%	20%		

These limiting ratios include levels of pay-outs covering 'above target' or exceptional performance and do not only reflect 'on target' or expected performance.

The payment of variable remuneration is based on clear and measurable Key Performance Indicators ('KPIs') that have been established prior to the performance period. Achieving these KPIs is a condition to be granted variable remuneration.

#### 6.3.2. Performance management

At the CBN Group, variable remuneration rewards top performance and performance management therefore has a crucial role to play. At the start of the year, Identified Staff and their managers agree annual targets and objectives, reflecting a mix of performance criteria, financial and non-financial, qualitative and quantitative such as:

- The CBN Group Financial Targets, which are determined annually by the CBN Group's Management and are consistent for all staff;
- The CBN Group Non-Financial Targets which are determined annually by the CBN Group's Management and are consistent for all staff; and
- Individual Objectives and Values including subsidiary performance (if applicable), of which a number will be determined annually by the CBN Group's Management.

Every KPI has a weighting factor expressed in a percentage of the total that corresponds to 100%. The weight of the KPIs may differ per category of Identified Staff and is included in the table below.

#### **TABLE 10. WEIGHT PER KPI**

CBN GROUP WEIGHT PER KPI (%)				
Label	Risk Takers	Control Function		
CBN Group financial performance	15%	15%		
CBN Group non-financial performance	15%	15%		
Individual performance	70%	70%		
Total	100%	100%		

Performance criteria never encourage irresponsible risk-taking. The performance review at the end of the year results in a final assessment, which will be the basis for any variable remuneration staff might receive.

The targets regarding the CBN Group are set annually and depend on the strategic goals. These targets are set and assessed by the Management Board, and approved by the Supervisory Board, upon advice from the Remuneration Committee. The individual targets depend on the personal situation and are set and assessed by the hierarchical manager and approved by the Supervisory Board, upon advice from the Remuneration Committee. Financial KPI's will be adjusted for risks. Risk Management and Compliance also have an important role in this adjustment process.

#### 6.3.3. Payment

Variable remuneration for Identified Staff is subject to deferral. The deferral scheme parameters apply according to the rules and legislation in force to ensure it remains subject to risk adjustments.

The ratios between the upfront and deferred portion of the variable remuneration for Identified Staff are linked to job position.

#### **TABLE 11. VARIABLE REMUNERATION DEFERRAL**

VARIABLE REMUNERATION DEFERRAL				
Label	Chairman CBN Group	Other Identified Staff		
Deferral period	4 years	4 years		
Deferred portion	50%	40%		

Deferred variable remuneration is vested annually, with equal parts of cash and phantom shares vesting each year. The first deferred portion of the variable remuneration does not vest sooner than 12 months after the start of the deferral period. See the table below for an elaboration of such a scheme. No interest is paid during or after the deferral period.

**TABLE 12. VARIABLE REMUNERATION DEFERRAL SPLIT** 

VARIABLE REMUNERATION DEFERRAL SPLIT						
Label	Year n Upfront payment	Year n+1 Tranche 1 Deferred payment	Year n+2 Tranche 2 Deferred payment	Year n+3 Tranche 3 Deferred payment	Year n+4 Tranche 4 Deferred payment	Year n+5 Tranche 5 Deferred Payment
Chair						
<ul><li>Cash</li></ul>	25.00%	6.25%	6.25%	6.25%	6.25%	
<ul><li>Shares</li></ul>		25.00%	6.25%	6.25%	6.25%	6.25%
Other Identified Staff						
<ul><li>Cash</li></ul>	30.00%	5.00%	5.00%	5.00%	5.00%	
<ul><li>Shares</li></ul>		30.00%	5.00%	5.00%	5.00%	5.00%

The CBN Group has set criteria for the application of malus and clawback to adjust awarded remuneration as part of the CBN Group Remuneration Policy, such as careless action, incorrect information and/or fraudulent behaviour by the employee or former employee.

#### 6.3.4. Guaranteed bonus

Only in exceptional cases and only in the first year of employment may the CBN Group offer sign-on or guaranteed minimum bonuses to new employees. The CBN Group does not offer any form of guaranteed bonus or retention bonus to existing employees.

#### 6.3.5. Severance payments

Severance payments are payable in accordance with article 1:125 AFS, relevant employment laws and industry specific regulations, including but not limited to the transitional payment ('transitievergoeding'), the (anticipated) equitable payment ('billijke vergoeding') and the Dutch Corporate Governance Code. Payments related to early termination of a contract reflect performance achieved over time and do not reward failure.

# 7. Frequency of updates

The CBN Group will provide quantitative disclosure information on a quarterly basis and the qualitative disclosure information on an annual basis to its stakeholders. When information on risk exposure, monitoring or capital levels is significantly changed after filing of the Annual Report and the Supervisory Board is of the opinion that the changes need to be communicated to its stakeholders, appropriate disclosures will be made on an ad hoc basis. It is up to the Supervisory Board to decide on the appropriate medium in such cases.

# 8. Annual review

This document will be reviewed at least on an annual basis, or in the event deemed necessary, more frequently. The Pillar 3 disclosure is not subject to an external audit.

# Annex I: CC1 - Composition of regulatory own funds

		ınds (a)	(b)
Labels	on Equity Tier 1 (CET1) canital: instruments and ress	(a) Amounts	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
Commo	on Equity Tier 1 (CET1) capital: instruments and rese	erves (EOR mm)	
1	Capital instruments and the related share premium accounts	54	
	of which: Ordinary shares	5	FINREP, F01.03, {r020,c01
	of which: Share premium	49	FINREP, F01.03, {r040,c01
2	Retained earnings	216	FINREP, F01.03, {r190,c01
3	Accumulated other comprehensive income (and other reserves)	27	FINREP, F01.03, {r090,c010} FINREP, F01.03, {r210,c01
EU-3a	Funds for general banking risk	-	
4	Amount of qualifying items referred to in Article 484 (3) and the related share premium accounts subject to phase out from CET1	-	
5	Minority interests (amount allowed in consolidated CET1)	-	
EU-5a	Independently reviewed interim profits net of any foreseeable charge or dividend	-	
6	Common Equity Tier 1 (CET1) capital before regulatory adjustments	297	
Commo	on Equity Tier 1 (CET1) capital: regulatory adjustmen	nts (EUR mm)	
7	Additional value adjustments (negative amount)	(2)	[-FINREP, F01.01, {r050,c010 FINREP, F01.01, {r096,c010 FINREP, F01.01, {r100,c010 FINREP, F01.01, {r141,c010 FINREP, F01.02, {r010,c010 FINREP, F01.02, {r070,c010 multiplied by 0.0
8	Intangible assets (net of related tax liability) (negative amount)	(1)	-FINREP, F01.01, {r300,c01
9	Not applicable		
10	Deferred tax assets that rely on future profitability excluding those arising from temporary differences (net of related tax liability where the conditions in Article 38 (3) are met) (negative amount)	(1)	FINREP, F01.01, {r350,c01 minus deferred tax assets ar from temporary difference
11	Fair value reserves related to gains or losses on cash flow hedges of financial instruments that are not valued at fair value	-	
12	Negative amounts resulting from the calculation of expected loss amounts	-	
13	Any increase in equity that results from securitised assets (negative amount)	-	
14	Gains or losses on liabilities valued at fair value resulting from changes in own credit standing	-	
15	Defined-benefit pension fund assets (negative amount)	-	
16	Direct and indirect holdings by an institution of own CET1 instruments (negative amount)	-	

Templa	ite EU CC1 - Composition of regulatory own f	unds	
		(a)	(b)
Labels		Amounts	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
17	Direct, indirect and synthetic holdings of the CET 1 instruments of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (negative amount)	-	
18	Direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	-	
19	Direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	-	
20	Not applicable		
EU- 20a	Exposure amount of the following items which qualify for a RW of 1250%, where the institution opts for the deduction alternative	-	
EU- 20b	of which: qualifying holdings outside the financial sector (negative amount)	-	
EU- 20c	of which: securitisation positions (negative amount)	-	
EU- 20d	of which: free deliveries (negative amount)	-	
21	Deferred tax assets arising from temporary differences (amount above 10% threshold, net of related tax liability where the conditions in Article 38 (3) are met) (negative amount)	-	
22	Amount exceeding the 17,65% threshold (negative amount)	-	
23	of which: direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities	-	
24	Not applicable		
25	of which: deferred tax assets arising from temporary differences	-	
EU- 25a	Losses for the current financial year (negative amount)	-	
EU- 25b	Foreseeable tax charges relating to CET1 items except where the institution suitably adjusts the amount of CET1 items insofar as such tax charges reduce the amount up to which those items may be used to cover risks or losses (negative amount)	-	
26	Not applicable	-	

ТСПТРІС	ate EU CC1 - Composition of regulatory own f		
		(a}	(b)
Labels		Amounts	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
27	Qualifying AT1 deductions that exceed the AT1 items of the institution (negative amount)	-	
27a	Other regulatory adjustments	-	
28	Total regulatory adjustments to Common Equity Tier 1 (CET1)	(4)	
29	Common Equity Tier 1 (CET1) capital	293	
Addition	nal Tier 1 (AT1) capital: instruments (EUR mm)		
30	Capital instruments and the related share premium accounts	-	
31	of which: classified as equity under applicable accounting standards	-	
32	of which: classified as liabilities under applicable accounting standards	-	
33	Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1	-	
EU- 33a	Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1	-	
EU- 33b	Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1	-	
34	Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interests not included in row 5) issued by subsidiaries and held by third parties	-	
35	of which: instruments issued by subsidiaries subject to phase out	-	
36	Additional Tier 1 (AT1) capital before regulatory adjustments	-	
Addition	nal Tier 1 (AT1) capital: regulatory adjustments (E	UR mm)	
37	Direct and indirect holdings by an institution of own AT1 instruments (negative amount)	-	
38	Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (negative amount)	-	
39	Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	-	
40	Direct, indirect and synthetic holdings by the institution of the AT1 instruments of financial sector entities where the institution has a significant investment in those entities (net of eligible short positions) (negative amount)	-	
41	Not applicable	-	
42	Qualifying T2 deductions that exceed the T2 items of the institution (negative amount)	-	

Labels  Amounts  (a)  (b)  Source based or numbers/letters or sheet under the scope of cons  42a  Other regulatory adjustments to AT1 capital	reference
Amounts  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2 as described in Article 494 (2) subject to phase out from T2  EU-  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2  EU-  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2  EU-  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2  EU-  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2  EU-  Amount of qualifying items referred to in Article 494 (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  49  of which: instruments insued by subsidiaries subject to phase out  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital isegulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own 72 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	reference
Total regulatory adjustments to Additional Tier 1 (AT1) capital  44 Additional Tier 1 (AT1) capital  45 Tier 1 capital (T1 = CET1 + AT1)  293  Tier 2 (T2) capital: instruments (EUR mm)  46 Capital instruments and the related share premium accounts  Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- Amount of qualifying items referred to in Article 47a 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  49 of which: instruments issued by subsidiaries subject to phase out 50 Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	f the balance regulatory
Tier 1 (AT1) capital  44 Additional Tier 1 (AT1) capital  45 Tier 1 capital (T1 = CET1 + AT1)  293  Tier 2 (T2) capital: instruments (EUR mm)  46 Capital instruments and the related share premium accounts  Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- Amount of qualifying items referred to in Article 47a 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 47b 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  50 Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans of financial sector entities where those entities have	
Tier 2 (T2) capital: instruments (EUR mm)  Capital instruments and the related share premium accounts  Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts accounts subject to phase out from T2 as described in Article 484 (6) CRR  EU- Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital tegulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
Tier 2 (T2) capital: instruments (EUR mm)  Capital instruments and the related share premium accounts  Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- 47a Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2  EU- 47b Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 47a 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  50 Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
484 (5) and the related share premium accounts subject to phase out from T2 as described in Article 486 (4) CRR  EU- Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2  EU- Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  50 Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
47a 494a (2) subject to phase out from T2  EU- 47b Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
47b 494b (2) subject to phase out from T2  Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  49 of which: instruments issued by subsidiaries subject to phase out  50 Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase out  Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
subject to phase out  Credit risk adjustments  Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
Tier 2 (T2) capital before regulatory adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
adjustments  Tier 2 (T2) capital: regulatory adjustments (EUR mm)  Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
own T2 instruments and subordinated loans (negative amount)  Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have	
instruments and subordinated loans of financial sector entities where those entities have	
reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (negative amount)	
Direct and indirect holdings of the T2 instruments and subordinated loans of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	
54a Not applicable	
Direct and indirect holdings by the institution of the T2 instruments and subordinated loans of financial sector entities where the institution has a significant investment in those entities (net of eligible short positions) (negative amount)	
56 Not applicable	

Templa	te EU CC1 - Composition of regulatory own f	unds	
Terripio	To Joe Somposition of regulatory own i	(a)	(b)
Labels		Amounts	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
EU- 56a	Qualifying eligible liabilities deductions that exceed the eligible liabilities items of the institution (negative amount)	-	
56b	Other regulatory adjustments to T2 capital		
57	Total regulatory adjustments to Tier 2 (T2) capital		
58	Tier 2 (T2) capital	-	
59	Total capital (TC = T1 + T2)	293	
60	Total risk exposure amount	1,039	
Capital ı	ratios and requirements including buffers (percen	tage, units)	
61	Common Equity Tier 1	0.2817	
62	Tier 1	0.2817	
63	Total capital	0.2817	
64	Institution CET1 overall capital requirements	0.1022	
65	of which: capital conservation buffer requirement	0.0250	
66	of which: countercyclical capital buffer requirement	0.0002	
67	of which: systemic risk buffer requirement		
EU- 67a	of which: Global Systemically Important Institution (G-SII) or Other Systemically Important Institution (O-SII) buffer requirement		
EU- 67b	of which: additional own funds requirements to address the risks other than the risk of excessive leverage	0.0320	
	Common Equity Tier 1 capital (as a percentage of risk exposure amount) available after meeting the minimum capital requirements	0.2047	
69	Not applicable		
70	Not applicable		
71	Not applicable		
Amount	s below the thresholds for deduction (before risk	weighting) (EUR mm)	
72	Direct and indirect holdings of own funds and eligible liabilities of financial sector entities where the institution does not have a significant investment in those entities (amount below 10% threshold and net of eligible short positions)	-	
73	Direct and indirect holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities (amount below 17.65% thresholds and net of eligible short positions)	-	
74	Not applicable	-	
75	Deferred tax assets arising from temporary differences (amount below 17.65% threshold, net of related tax liability where the conditions in Article 38 (3) are met)	0	

Templa	ate EU CC1 - Composition of regulatory own f	unds	
		(a}	(b)
Labels		Amounts	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
Applicat	ole caps on the inclusion of provisions in Tier 2 (EUR r	mm)	
76	Credit risk adjustments included in T2 in respect of exposures subject to standardised approach (prior to the application of the cap)	-	
77	Cap on inclusion of credit risk adjustments in T2 under standardised approach	9	
78	Credit risk adjustments included in T2 in respect of exposures subject to internal ratings-based approach (prior to the application of the cap)	-	
79	Cap for inclusion of credit risk adjustments in T2 under internal ratings-based approach	-	
Capital i	nstruments subject to phase-out arrangements (only	applicable between 1 Jan 2014 and 1	l Jan 2022) (EUR mm)
80	Current cap on CET1 instruments subject to phase out arrangements	-	
81	Amount excluded from CET1 due to cap (excess over cap after redemptions and maturities)	-	
82	Current cap on AT1 instruments subject to phase out arrangements	-	
83	Amount excluded from AT1 due to cap (excess over cap after redemptions and maturities)	-	
84	Current cap on T2 instruments subject to phase out arrangements	-	
85	Amount excluded from T2 due to cap (excess over cap after redemptions and maturities)	-	

# Annex II: CC2 - Own funds reconciliation

Template EU CC2 – Own funds reconciliation (EUR mm)			
Labels	Balance sheet, December 31, 2021	Regulatory, December 31, 2021	Source based on reference numbers/letters of the balance sheet under the regulatory scope of consolidation
Paid up capital instruments	5	5	FINREP, F01.03, {r020,c010}
Share premium	49	49	FINREP, F01.03, {r040,c010}
Retained earnings	216	216	FINREP, F01.03, {r190,c010}
Profit or loss	5	-	FINREP, F01.03, {r250,c010}
Accumulated other comprehensive income	27	27	FINREP, F01.03, {r090,c010}
Interim dividend	(2)	-	FINREP, F01.03, {r260,c010}
Other reserves	-	-	FINREP, F01.03, {r210,c010}
Adjustments to CET1 due to prudential filters	-	(2)	[-FINREP, F01.01, {r050,c010} - FINREP, F01.01, {r096,c010} - FINREP, F01.01, {r100,c010} - FINREP, F01.01, {r141,c010} - FINREP, F01.02, {r010,c010} - FINREP, F01.02, {r070,c010}] multiplied by 0.001
Other intangible assets	-	(1)	FINREP, F01.01, {r300,c010}
Deferred tax assets that rely on future profitability and do not arise from temporary differences net of associated tax liabilities	-	(1)	FINREP, F01.01, {r350,c010} minus deferred tax assets arise from temporary differences
Other transitional adjustments to CET1 Capital	-	-	
Own funds	300	293	

# Annex III: KM1 – Key Metrics Template

тентріс	ate EU KM1 - Key metrics template		
Labels		а	е
		December 31, 2021	December 31, 2020
Availab	le own funds (amounts) (EUR mm)		
1	Common Equity Tier 1 (CET1) capital	293	270
2	Tier 1 capital	293	27
3	Total capital	293	27
Risk-we	ighted exposure amounts (EUR mm)		
4	Total risk-weighted exposure amount	1,039	87
Capital	ratios (as a percentage of risk-weighted exposure amount)	(percentage, units)	
5	Common Equity Tier 1 ratio (%)	0.2817	0.317
6	Tier 1 ratio (%)	0.2817	0.317
7	Total capital ratio (%)	0.2817	0.317
	nal own funds requirements to address risks other than the re amount) (percentage, units)	e risk of excessive leverage (as a	percentage of risk-weighted
EU 7a	Additional own funds requirements to address risks other than the risk of excessive leverage (%)	0.0580	0.065
EU 7b	of which: to be made up of CET1 capital (percentage points)	0.0320	0.037
EU 7c	of which: to be made up of Tier 1 capital (percentage points)	0.0430	0.049
EU 7d	Total SREP own funds requirements (%)	0.1380	0.145
Combin	ed buffer requirement (as a percentage of risk-weighted ex	xposure amount) (percentage, u	nits)
8	Capital conservation buffer (%)	0.0250	0.025
EU 8a	Conservation buffer due to macro-prudential or systemic risk identified at the level of a Member State (%)	-	
9	Institution specific countercyclical capital buffer (%)	0.0002	0.000
EU 9a	Systemic risk buffer (%)	-	
10	Global Systemically Important Institution buffer (%)	-	
EU 10a	Other Systemically Important Institution buffer	-	
11	Combined buffer requirement (%)	0.0252	0.025
EU 11a	Overall capital requirements (%)	0.1632	0.170
12	CET1 available after meeting the total SREP own funds requirements (%)	0.1800	0.209
Leverag	ge ratio		
13	Total exposure measure, EUR mm	8,533	8,07
14	Leverage ratio (%) (percentage, units)	0.0343	0.034
	nal own funds requirements to address the risk of excessiv tage, units)	e leverage (as a percentage of to	tal exposure measure)
EU 14a	Additional own funds requirements to address the risk of excessive leverage (%)		
EU 14b	of which: to be made up of CET1 capital (percentage points)		

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Templa	Template EU KM1 - Key metrics template				
Labels		a December 31, 2021	e December 31, 2020		
EU 14c	Total SREP leverage ratio requirements (%)	0.0030			
Leverag	e ratio buffer and overall leverage ratio requirement (as a	percentage of total exposure me	easure) (percentage, units)		
EU 14d	Leverage ratio buffer requirement (%)	-	-		
EU 14e	Overall leverage ratio requirements (%)	0.0300	-		
Liquidit	Liquidity Coverage Ratio				
15	Total high-quality liquid assets (HQLA) (Weighted value - average) (EUR mm)	4,986	4,156		
EU 16a	Cash outflows - Total weighted value (EUR mm)	4,647	4,186		
EU 16b	Cash inflows - Total weighted value (EUR mm)	1,773	2,108		
16	Total net cash outflows (adjusted value) (EUR mm)	2,874	2,097		
17	Liquidity coverage ratio (%) (percentage, units)	1.7437	2.0667		
Net Stal	Net Stable Funding Ratio				
18	Total available stable funding (EUR mm)	2,346	2,203		
19	Total required stable funding (EUR mm)	641	787		
20	NSFR ratio (%) (percentage, units)	3.6632	2.8004		

# Annex IV: OV1 – Overview of total risk exposure amount

		Risk weighted exposure amounts (RWEAs)		Total own funds requirements
Labels		а	b	С
		December 31, 2021	December 31, 2020	December 31, 2021
1	Credit risk (excluding CCR)	695	561	50
2	Of which the standardised approach	695	561	50
3	Of which the Foundation IRB (F-IRB) approach	-	-	
4	Of which: slotting approach	-	-	
EU 4a	Of which: equities under the simple riskweighted approach	-	-	
5	Of which the Advanced IRB (A-IRB) approach	-	-	
6	Counterparty credit risk - CCR	57	35	!
7	Of which the standardised approach <sup>9</sup>	43	24	;
8	Of which internal model method (IMM)	-	-	
EU 8a	Of which exposures to a CCP	-	-	
EU 8b	Of which credit valuation adjustment - CVA	14	10	:
9	Of which other CCR	-	-	
10	Not applicable	-	-	
11	Not applicable	-	-	
12	Not applicable	-	-	
13	Not applicable	-	-	
14	Not applicable	-	-	
15	Settlement risk	-	-	
16	Securitisation exposures in the non-trading book (after the cap)	134	97	1:
17	Of which SEC-IRBA approach	-	-	
18	Of which SEC-ERBA (including IAA)	131	94	1:
19	Of which SEC-SA approach	3	3	(
EU 19a	Of which 1250%/ deduction	-	-	
20	Position, foreign exchange and commodities risks (Market risk)	5	2	(
21	Of which the standardised approach	5	2	(
22	Of which IMA	-	-	
EU 22a	Large exposures	-	-	
23	Operational risk	146	175	1:
EU 23a	Of which basic indicator approach	146	175	1:

 $<sup>9\,\</sup>text{T-}1\,\text{nusmbers}$  are calculated based on Mark to Market method

Template EU OV1 – Overview of total risk exposure amounts (EUR mm)									
		Risk weighted exposu	Total own funds requirements						
Labels		а	b	С					
		December 31, 2021	December 31, 2020	December 31, 2021					
EU 23c	Of which advanced measurement approach								
24	Amounts below the thresholds for deduction (subject to 250% risk weight) (For information)	0	0	0					
25	Not applicable	-	-	-					
26	Not applicable	-	-	-					
27	Not applicable	-	-	-					
28	Not applicable	-	-	-					
29	Total	1,039	870	83					

# Annex V: EU REM1 - Remuneration awarded for the financial year

Remuneration awarded for the financial year (EUR mm)										
			а	b	С	d				
Labels			MB Supervisory function	MB Management function	Other senior management	Other identified staff				
1		Number of identified staff	4	4	4	7				
2		Total fixed remuneration	0.2	1.2	0.7	1.1				
3		Of which: cash based	0.2	1.1	0.7	1.1				
4		(Not applicable in the EU)								
EU-4a	Fixed remuneration	Of which: shares or equivalent ownership interest	-	-	-	-				
5		Of which: share-linked instruments or equivalent non- cash instruments	-	-	-	-				
EU-5x		Of which: other instruments	-	-	-	-				
6		(Not applicable in the EU)								
7		Of which: other forms	0	0.1	0	0				
8		(Not applicable in the EU)								
9		Number of identified staff	-	4	4	7				
10		Total variable remuneration	-	0.2	0.1	0.1				
11		Of which: cash based	-	0.1	0.1	0.1				
12	Variable remuneration	Of which: deferred	-	0.1	0	-				
EU-13a		Of which: shares or equivalent ownership interest	-	-	-	-				
EU-14a		Of which: deferred	-	-	-	-				

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Remuneration awarded for the financial year (EUR mm)										
			а	b	С	d				
Labels			MB Supervisory function	MB Management function	Other senior management	Other identified staff				
EU-13b		Of which: share-linked instruments or equivalent non- cash instruments	-	-	-	-				
EU-14b		Of which: deferred	-	-	-	-				
EU-14x		Of which: other instruments	-	-	-	-				
EU-14y		Of which: deferred	-	-	-	-				
15		Of which: other forms	-	0.1	0	-				
16		Of which: deferred	-	0.1	0	-				
17	Total remuneration (2+1	0)	0.2	1.4	0.8	1.2				

# Annex VI: EU REM3 - Deferred remuneration

Deferred remuneration (EUR mm)										
		а	b	С	d	е	f	EU - g	EU - h	
Deferred and retained remuneration		Total amount of deferred remuneration awarded for previous performance periods	Of which due to vest in the financial year	Of which vesting in subsequent financial years	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in the financial yea	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in future performance years	Total amount of adjustment during the financial year due to ex post implicit adjustments (i.e. changes of value of deferred remuneration due to the changes of prices of instruments)	Total amount of deferred remuneration awarded before the financial year actually paid out in the financial year	Total of amount of deferred remuneration awarded for previous performance period that has vested but is subject to retention periods	
1	MB Supervisory function									
2	Cash-based									
3	Shares or equivalent ownership interest									
4	Share-linked instruments or equivalent non-cash instruments									
5	Other instruments									
6	Other forms									
7	MB Management function	0.2	0.1	0.2	0.0	0.0	0.0	0.1	0.0	
8	Cash-based	0.2	0.1	0.2	0.0	0.0	0.0	0.1	0.0	

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Defer	red remuneration (EUI	R mm)							
		а	b	С	d	е	f	EU - g	EU - h
Deferred and retained remuneration		Total amount of deferred remuneration awarded for previous performance periods	Of which due to vest in the financial year	Of which vesting in subsequent financial years	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in the financial yea	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in future performance years	Total amount of adjustment during the financial year due to ex post implicit adjustments (i.e. changes of value of deferred remuneration due to the changes of instruments)	Total amount of deferred remu- neration awarded before the financial year actually paid out in the financial year	Total of amount of deferred remuneration awarded for previous performance period that has vested but is subject to retention periods
9	Shares or equivalent ownership interest								
10	Share-linked instruments or equivalent non-cash instruments								
11	Other instruments								
12	Other forms								
13	Other senior management	0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0
14	Cash-based	0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0
15	Shares or equivalent ownership interest								
16	Share-linked instruments or equivalent non-cash instruments								

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Deferred remuneration (EUR mm)										
		а	b	С	d	е	f	EU - g	EU - h	
Deferred and retained remuneration		Total amount of deferred remuneration awarded for previous performance periods	Of which due to vest in the financial year	Of which vesting in subsequent financial years	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in the financial yea	Amount of performance adjustment made in the financial year to deferred remuneration that was due to vest in future performance years	Total amount of adjustment during the financial year due to ex post implicit adjustments (i.e. changes of value of deferred remuneration due to the changes of prices of instruments)	Total amount of deferred remuneration awarded before the financial year actually paid out in the financial year	Total of amount of deferred remuneration awarded for previous performance period that has vested but is subject to retention periods	
17	Other instruments									
18	Other forms									
19	Other identified staff	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
20	Cash-based	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
21	Shares or equivalent ownership interest									
22	Share-linked instruments or equivalent non-cash instruments									
23	Other instruments									
24	Other forms									
25	Total	0.4	0.1	0.3	0.0	0.0	0.0	0.1	0.0	

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